

East London Health & Care Partnership Programme business plan 2018/19

**KEY DELIVERABLES
FORWARD PLANNER**

| | Quarter 1 | Quarter 1 |
|------------------|---|--|
| April | <p>Urgent and Emergency Care:</p> <ul style="list-style-type: none"> • Further roll out of IUC 111 booking ability to GP Hubs City & Hackney • Evaluation of IUC 111 booking ability to 14 GP Practices <p>Provider Productivity:</p> <ul style="list-style-type: none"> • Implementation of pan-London bank rate caps across NEL medical agency staff • Decision on NEL wide single Procurement provider <p>Infrastructure:</p> <ul style="list-style-type: none"> • Void management plan implemented | <p>Digital</p> <ul style="list-style-type: none"> • ELPR roll out at City of London <p>Workforce:</p> <ul style="list-style-type: none"> • launch of Careers microsite for ELHCP <p>Medicines Optimisation:</p> <ul style="list-style-type: none"> • Ensure establishment of efficient local governance approval pathways for MoLCV medicines <p>Cancer:</p> <ul style="list-style-type: none"> • Programme of interventions to increase uptake to screening programmes launched(Cancer)*dependent on the release of cancer transformation money |
| August | <p>Urgent and Emergency Care:</p> <ul style="list-style-type: none"> • Evaluation of all IUC 111 booking in to GP Hubs <p>Prevention:</p> <ul style="list-style-type: none"> • Re-Procurement of Diabetes provider and delivery of NDPP • Workplace health pilot in Primary Care and Pharmacy completed <p>Digital:</p> <ul style="list-style-type: none"> • Discovery – Connecting ELPR to LHC info exchange • ELPR roll out at Waltham Forest | <p>Workforce:</p> <ul style="list-style-type: none"> • GP international recruitment programme finalized <p>Primary Care:</p> <ul style="list-style-type: none"> • Implementation of GP / GPN attractiveness and retention strategy <p>Cancer:</p> <ul style="list-style-type: none"> • Strategy for NEL implementation of NICE DG30 FIT agreed then implemented throughout 18/19 • Programme of interventions to raise population awareness of cancer launched (cancer) *dependent on the release of cancer transformation money |
| September | <p>Urgent and Emergency Care:</p> <ul style="list-style-type: none"> • 111 and CAS mobilisation • Finalize Mental Health Crisis Standard Operating Procedure for Tower Hamlets / City & Hackney / Newham <p>Mental Health:</p> <ul style="list-style-type: none"> • Complete review of current approaches to supporting people with SMI into and retaining employment <p>Infrastructure:</p> <ul style="list-style-type: none"> • Estate disposals completed • Discovery – 1st utilities go live | <p>Digital:</p> <ul style="list-style-type: none"> • ELPR roll out at BHRUT <p>Primary Care:</p> <ul style="list-style-type: none"> • Integrate QI online resources on all primary care web platforms <p>Medicines Optimisation:</p> <ul style="list-style-type: none"> • Development of agreed process and contracts templates regards adoption of biosimilars coming onto the market <p>Cancer:</p> <ul style="list-style-type: none"> • Roll out of cancer dashboard across the CCGs and STP • Sign off of cancer workforce plan |

Key deliverables timetable

| | Quarter 2 | Quarter 2 |
|------------------|---|--|
| July | <p>Mental Health: Develop initiatives for physical health checks for people with SMI in primary care Implement Psychosis pathway redesign to include EIP, productivity, crisis and accommodation</p> <p>Cancer:</p> <ul style="list-style-type: none"> • Develop plans to replicate good practice in colorectal and prostate • Providers to present plans for the implementation of stratified follow up-breast cancer • Provider plans for diagnostic optimization signed off | <p>Workforce:</p> <ul style="list-style-type: none"> • Development of ambassador roles engagement with schools and colleges on NEL Work opportunities <p>Primary Care:</p> <ul style="list-style-type: none"> • QI activity dashboard Implemented |
| August | <p>Urgent and Emergency Care:</p> <ul style="list-style-type: none"> • Go Live IUC 111 and CAS mobilisation plan | <p>Urgent and Emergency Care:</p> <ul style="list-style-type: none"> • IUC Urgent Treatment Centres – Newham Designated site following procurement |
| September | <p>Prevention: Childhood Obesity plan implementation starts</p> <p>Mental Health:</p> <ul style="list-style-type: none"> • NEL wide Suicide Prevention Strategy developed • Strategic plans for veteran mental health developed • Crisis pathway redesigned to include 111 to MH Helpline SOPs, street triage, HBPOS and CYP Crisis services | <p>Cancer:</p> <ul style="list-style-type: none"> • Evaluate and further develop STP wide initiatives to improve screening programme uptake • Identify ways of improving delivery of NICE referral guidelines (NG12) for suspected cancer, reducing variation to direct access tests |

Key deliverables timetable

| | Quarter 3 | Quarter 3 |
|-----------------|---|---|
| October | Urgent and Emergency Care: <ul style="list-style-type: none"> Evaluation of new IUC 111 and CAS mobilisation plan Prevention: <ul style="list-style-type: none"> Smoking cessation establish in maternity referral pathways Implementation of smoking cessation social marketing campaign Mental Health: <ul style="list-style-type: none"> Implementation of NEL wide plan for veteran mental health | Cancer: <ul style="list-style-type: none"> Implementation plans to replicate good practice colorectal and prostate(Cancer) Digital: <ul style="list-style-type: none"> ELPR roll out for BHR GPs (Digital) Workforce: <ul style="list-style-type: none"> Implementation of NEL Staff retention programme Primary Care: <ul style="list-style-type: none"> Implementation of GP Resilience |
| November | Mental Health: <ul style="list-style-type: none"> Implementation of IAPT service expansion and development Implement perinatal MH services Implement Crisis pathway redesign | Cancer: <ul style="list-style-type: none"> Comprehensive review of cancer outcome measures and stock take to inform 2019/20 transformation bids |
| December | Urgent and Emergency Care: <ul style="list-style-type: none"> Roll out of IUC opportunities linked to CAS for winter Primary Care <ul style="list-style-type: none"> NEL Clinical Outcome Dashboard implemented | Cancer: <ul style="list-style-type: none"> Implement STP wide initiatives to improve screening programme uptake Implement ways of improving delivery of NICE referral guidelines (NG12) for suspected cancer |

| | Quarter 4 | Quarter 4 |
|-----------------|---|---|
| January | Productivity: <ul style="list-style-type: none"> NEL decision on one pathology hub model | Mental Health: <ul style="list-style-type: none"> Deliver revised pathways to manage S136 demand within NEL |
| February | Maternity: <ul style="list-style-type: none"> Development of a midwifery workforce model to improve recruitment and retention based on a networked model rotating across NEL | |
| March | Urgent and Emergency Care: <ul style="list-style-type: none"> 20% coverage for IUC 111 booking ability to GP Practices Mental Health: <ul style="list-style-type: none"> Work completed to deliver Smoking Cessation in MH Provider Trusts (Mental Health) Primary Care: <ul style="list-style-type: none"> NEL Efficiency Dashboard in place (PC) | Digital: <ul style="list-style-type: none"> E-Observation implemented at Homerton, BHRUT, BH and NELFT ELPR roll out at BHR Workforce: <ul style="list-style-type: none"> Degree level apprentices programme implemented |

Key deliverables timetable

Governance forward plan

Decision Forums include: Joint Commissioning Committee (JCC), Estates Board, System Delivery Board, CCG Governing Body and Trust Board



| Month | Main deliverables and milestones | What decision forum has this already been signed off | Decision Forum <i>(that the deliverable will be signed off at before coming for STP level sign off)</i> | STP forum for sign off |
|--------------|--|--|---|--|
| APRIL | PROVIDER PRODUCTIVITY: Decision on NEL wide single Procurement provider | Provider CEOs are yet to make a decision | Trust Boards | ELHCP Executive group |
| | INFRASTRUCTURE: NEL prioritisation of capital pipeline | November 2017 | | <ul style="list-style-type: none"> Estates Board (13 March) Local estate forums- (March/April) ELHCP Executive group |
| | INFRASTRUCTURE: NEL Estates strategy agreed | November 2017 | Estates Board | <ul style="list-style-type: none"> Estates Board (13 March) Local estate forums - (March/April) ELHCP Executive group |
| | WORKFORCE: GP/GPN attractiveness and retention strategy signed off | | Workforce Board | ELHCP Executive group |
| | MEDICINE OPTIMISATION: Approval of pathways for MoLCV medicines | It hasn't been signed off yet. Currently at Meds Op Steering group level | Trust Boards | ELHCP Executive group |
| | CANCER: Sign off Cancer work force plan (timing to be confirmed by HEE) | | LWAB | |
| | CANCER: Sign off of London Cancer business case | | | ELHCP Executive group (Jane to decide) |
| MAY | UEC: Evaluation of all IUC 111 booking in to GP Hubs | | | Joint Commissioning Committee |
| | CANCER: Agree plans for roll out of NICE DG 30 across NEL | | Cancer Commissioning Board | Joint Commissioning Committee |
| | CANCER: Sign off STP wide initiatives to improve cancer screening uptake | | Cancer Commissioning Board | |

Governance forward plan

Decision Forums include: Joint Commissioning Committee (JCC), Estates Board, System Delivery Board, CCG Governing Body and Trust Board



| Month | Main deliverables and milestones | What decision forum has this already been signed off | Decision Forum <i>(that the deliverable will be signed off at before coming for STP level sign off)</i> | STP forum for sign off |
|------------------|---|--|---|---|
| JUNE | <ul style="list-style-type: none"> UEC: IUC finalise Mental Health Crisis SOP for Tower Hamlets / City & Hackney / Newham | | | <ul style="list-style-type: none"> Joint Commissioning Committee |
| | <ul style="list-style-type: none"> UEC: Agreed plan with % coverage trajectories for IUC 111 booking ability to GP Practices | | <ul style="list-style-type: none"> Cancer Commissioning Board Governing Bodies | <ul style="list-style-type: none"> Joint Commissioning Committee |
| | <ul style="list-style-type: none"> Review of current approaches to supporting people with SMI into and retaining employment | | | <ul style="list-style-type: none"> ELHCP Executive group |
| | <ul style="list-style-type: none"> MEDICINE OPTIMISATION: Agree process and contracts templates regards adoption of biosimilars coming onto the market | <ul style="list-style-type: none"> It hasn't been signed off yet. Currently at Meds Op Steering group level | | <ul style="list-style-type: none"> ELHCP Executive group |
| JULY | <ul style="list-style-type: none"> Sign off initiatives for physical health checks for people with SMI in primary care | | | <ul style="list-style-type: none"> ELHCP Executive group |
| | <ul style="list-style-type: none"> Psychosis pathway redesign to include EIP, productivity, crisis and accommodation(Mental Health) | | <ul style="list-style-type: none"> Provider Boards | <ul style="list-style-type: none"> ELHCP Executive group |
| | <ul style="list-style-type: none"> Sign off plans to replicate good practice | | <ul style="list-style-type: none"> Provider Boards | <ul style="list-style-type: none"> ELHCP Executive group |
| SEPTEMBER | <ul style="list-style-type: none"> PREVENTION: NEL wide Suicide Prevention Strategy agreed | | <ul style="list-style-type: none"> Trust Boards, CCG GBs, | <ul style="list-style-type: none"> JCC |
| | <ul style="list-style-type: none"> MENTAL HEATHLH: Strategic plans for veteran mental health developed | | <ul style="list-style-type: none"> Trust Boards, CCG GBs, | <ul style="list-style-type: none"> JCC |

Governance forward plan

Decision Forums include: Joint Commissioning Committee (JCC), Estates Board, System Delivery Board, CCG Governing Body and Trust Board



| Month | Main deliverables and milestones | What decision forum has this already been signed off | Decision Forum (that the deliverable will be signed off at before coming for STP level sign off) | STP forum for sign off |
|-----------|--|--|--|---|
| SEPTEMBER | <ul style="list-style-type: none"> MATERNITY: 2nd wave bid for perinatal funding | <ul style="list-style-type: none"> Signed off ELLMS June 2017 Mental Health Steering group 2017 To be signed off by CCG, Providers and Finance team | <ul style="list-style-type: none"> Trust Boards CCG GB | <ul style="list-style-type: none"> Joint Commissioning Committee |
| | <ul style="list-style-type: none"> Crisis pathway redesigned agreed | | <ul style="list-style-type: none"> Trust Boards CCG GB | <ul style="list-style-type: none"> Joint Commissioning Committee |
| | <ul style="list-style-type: none"> Sign off of business case for the NEL Alliance diagnostic hub | | <ul style="list-style-type: none"> Cancer Commissioning Board | <ul style="list-style-type: none"> ELHCP Executive group |
| OCTOBER | <ul style="list-style-type: none"> UEC: Evaluation of new IUC 111 and CAS mobilisation plan (UEC) | | | <ul style="list-style-type: none"> Joint Commissioning Committee |
| | <ul style="list-style-type: none"> CANCER: Sign off commissioning plans to deliver further requirements of the cancer strategy in 2019/20 e.g. extension of genetic testing | | <ul style="list-style-type: none"> Cancer Commissioning Board | <ul style="list-style-type: none"> ELHCP Executive group |
| DECEMBER | <ul style="list-style-type: none"> CANCER: Sign off of 2019/20 Cancer transformation bids | | <ul style="list-style-type: none"> Cancer Commissioning Board | <ul style="list-style-type: none"> ELHCP Executive group |
| JANUARY | <ul style="list-style-type: none"> NEL decision on one pathology hub model | <ul style="list-style-type: none"> Workshop are yet to happen with NHS Improvement and due in April. | <ul style="list-style-type: none"> Trust Boards | <ul style="list-style-type: none"> ELHCP Executive group |
| | <ul style="list-style-type: none"> Agree revised pathways to manage S136 demand within NEL | <ul style="list-style-type: none"> . | <ul style="list-style-type: none"> Trust Boards | <ul style="list-style-type: none"> ELHCP Executive group |

Governance forward plan

Decision Forums include: Joint Commissioning Committee (JCC), Estates Board, System Delivery Board, CCG Governing Body and Trust Board



| Month | Main deliverables and milestones | What decision forum has this already been signed off | Decision Forum (that the deliverable will be signed off at before coming for STP level sign off) | STP forum for sign off |
|-------|--|---|--|------------------------|
| MARCH | Agree midwifery workforce model | <ul style="list-style-type: none"> • ELLMS Board 2017 • ELHCP SMT Sept 2017 • NEL HR Directors meeting November 2017 • Agreed at the ELHCP Board Oct 2017 | Trust Boards | ELHCP Executive group |
| | <ul style="list-style-type: none"> • Agree strategic and commercial case for mental health in new models of care | | Trust Boards | ELHCP Executive group |
| | <ul style="list-style-type: none"> • Re-procurement decision on provider and delivery of National Diabetes Prevention Programme | | Trust Boards | ELHCP Executive group |
| | Decision on pathology model to be implemented across NEL | | | |
| | Decision on NEL -single provider of Procurement service | | | |